# NAMA KHOI MUNICIPALITY

## TOP LAYER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2019/2020

Top Layer Service Delivery and Budget Implementation Plan (SDBIP) 2019/2020

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## A. SUBMISSION FOR APPROVAL

The Service Delivery and Budget Implementation Plan of Nama Khoi Municipality, indicates how the budget and strategic objectives of Council will be implemented, is herewith submitted in terms of section 53(1) (c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular no. 13 and the Budgeting and Reporting Regulation for the necessary approval.

1) **Submit to Municipal Manager**

**Print Name** JG HOLLENBACH
**Performance Management Officer**

**Signature:**

**Date:** 09.07.2019

2) **Print name** SA TITUS
**Municipal Manager of Nama Khoi Municipality**

**Signature:**

**Date:** 09.07.2019

3) **Approval**

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

**Print Name** L F FABER
**Mayor of Nama Khoi Municipality**

**Signature**

**Date:** 09.07.2019

# VISION, MISSION AND KEY PERFORMANCE AREAS

## VISION & KEY PERFORMANCE AREAS OF THE NAMA KHOI LOCAL MUNICIPALITY

**Vision and Mission**

A .To proudly deliver sustainable local economic development & and climate resilient quality services to the Nama Khoi Municipality

B. To utilize the limited resources of the municipality in an accountable manner in order to:

- deliver an outstanding service to the community
- stimulate economic development in the area

**Key Performance Areas**

| Basic Services and Infrastructure (BSD) | Financial Viability (MFVM) | Local Economic Development (LED) | Municipal Transformation and Institutional Development (MTID) | Good governance and Community Participation (GGCP) |
|---|---|---|---|---|
| - To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | -Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | -Development and implementation of Nama Khoi LED strategy to ensure the alignment to the economic sectors and also assist the SMME's in cooperation with other stakeholders.<br>-To initiate, lead and sustain an environment for job creation in the Nama Khoi Municipal Area.<br>-To leverage municipal assets and the municipal procurement process with the view to stimulate redistribution and growth. | -To provide an overarching framework for sustainable municipal performance improvement<br>-To provide a framework for Municipal Transformation and Institution development | -To ensure a clean audit report<br>-To institutionalize community-based planning at strategic and operational levels<br>-To enhance the public profile, reputation and positioning of the Nama Khoi Municipality. |

Top Layer Servic

| IDP Ref | Directorate | National KPA | Pre-determined Objectives | Key Performance Indicator (KPI) | Unit of Measurement | KPI Owner | Annual Target | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target |
|---|---|---|---|---|---|---|---|---|---|---|---|
| KPI001 | Budget and Treasury | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Number of indigent households provided with free basic services (NKPI Proxy - MFMA, Reg. S10(a))as at 30 June 2020 | Number of indigent households provided with free basic services (NKPI Proxy - MFMA, Reg. S10(a))as at 30 June 2020 | Chief Financial Officer | 5330 | 5330 | 5330 | 5330 | 5330 |
| KPI002 | Community Development Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Number of fully completed applications received on the housing demand database within 15 working days from receipt | Number of fully completed applications received on the housing demand database within 15 working days from receipt | HOD: Community Development Services | 200 | 50 | 50 | 50 | 50 |
| KPI003 | Community Development Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Number of Law enforcement complaints attended to within 1 week of being reported per month | Number of Law enforcement complaints attended to within 1 week of being reported per month | HOD: Community Development Services | 213 | 52 | 23 | 50 | 88 |
| KPI004 | Community Development Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Number of residential building plans applications processed (NT. CC3) within 30 days | Number of residential building plans applications processed (NT. CC3) within 30 days | HOD: Community Development Services | 20 | 5 | 5 | 5 | 5 |
| KPI005 | Technical Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Number of formal households billed for electricity as at 30 June 2020(NKPI Proxy indicator - S10 (a)) - (NT. EE1.1) | Number of formal households billed for electricity as at 30 June 2020(NKPI Proxy indicator - S10 (a)) - (NT. EE1.1) | HOD: Technical Services | 13250 | 13250 | 13250 | 13250 | 13250 |
| KPI006 | Technical Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Number of formal households with billed for sanitation as at 30 June 2020 (NKPI Proxy indicator - S10 (a)) - (NT. WS1.1) | Number of formal households with billed for sanitation as at 30 June 2020 (NKPI Proxy indicator - S10 (a)) - (NT. WS1.1) | HOD: Technical Services | 10200 | 10200 | 10200 | 10200 | 10200 |
| KPI007 | Technical Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Number of formal households billed for water as at 30 June 2020 (NKPI Proxy indicator - S10 (a)) - (NT. WS2.1) | Number of formal households billed for water as at 30 June 2020 (NKPI Proxy indicator - S10 (a)) - (NT. WS2.1) | HOD: Technical Services | 13300 | 13300 | 13300 | 13300 | 13300 |
| KPI008 | Community Development Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Number of formal households billed for a kerb-side solid waste removal service as at 30 June 2020 (NKPI Proxy indicator - S10 (a)) - (NY. ENV3.1) | Number of formal households billed for a kerb-side solid waste removal service as at 30 June 2020 (NKPI Proxy indicator - S10 (a)) - (NY. ENV3.1) | HOD: Community Development Services | 11,920 | 11,920 | 11,920 | 11,920 | 11,920 |
| KPI009 | Technical Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | 10% or less total electricity losses - (NT. EE4.4) submitted quarterly | Percent electricity losses reported quarterly by 30 June | HOD: Technical Services | 10 | 10 | 10 | 10 | 10 |
| KPI010 | Technical Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | 15% or less Total water losses annually (NT.WS5.2) | Percent Water losses by 30 June | HOD: Technical Services | 15% | 0 | 0 | 0 | 15% |
| KPI011 | Technical Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | 300 square meters of tarred road repaired quarterly | Number of square meters of tarred road repaired quarterly (This represent pothole repairs) | HOD: Technical Services | 1,200 | 100 | 300 | 400 | 400 |
| KPI012 | Technical Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | 50 km of gravel roads graded quarterly | Number of kilometers of gravel roads graded quarterly | HOD: Technical Services | 200 | 50 | 50 | 50 | 50 |
| KPI013 | Technical Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | 250 meters of storm water channels cleaned | Number of meters of Storm water channels cleaned | HOD: Technical Services | 600 | 150 | 150 | 150 | 150 |
| KPI014 | Technical Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | 3 Monthly reports submitted quarterly on waste water monitoring reports to the green drop system by the 25th of each month | Number of monthly reports submitted quarterly on waste water monitoring reports to the green drop system by the 25th of each month | HOD: Technical Services | 12 | 3 | 3 | 3 | 3 |

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| KPI015 | Technical Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | 15 Quarterly routine inspections on electricity mini substations | Number of quarterly routine inspections conducted on mini subs | HOD: Technical Services | 62 | 15 | 15 | 15 | 17 |
| KPI016 | Technical Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | 30 Quarterly inspections of Pole Mounted Transformers. | Number of quarterly inspections conducted on Pole Mounted Transformers | HOD: Technical Services | 123 | 30 | 30 | 32 | 31 |
| KPI017 | Technical Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | 14 New electricity connections completed by 30 June by the municipality (NT. EE1.11) | Number of NEW dwellings provided with connections to mains electricity supply by the municipality | HOD: Technical Services | 20 | 5 | 5 | 5 | 5 |
| KPI018 | Office of the Municipal Manager | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | 95% Expenditure on the Annual Allocated MIG Budget by the 30 June | Percentage Expenditure on MIG allocated budget | Municipal Manager | 95% | 0% | 55% | 70% | 95% |
| KPI019 | Office of the Municipal Manager | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | 95% Expenditure on the Annual Allocated DWS (WSIG) Budget by the 30 June | Percentage Expenditure on DWS (WSIG) allocated budget | Municipal Manager | 95% | 0% | 55% | 70% | 95% |
| KPI020 | Technical Services | Basic Service Delivery | 1.1 To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Average of 95% compliance rate (SANS 241) of drinking water quality over the quarter | Percentage compliance to Drinking Water quality Compliance | HOD: Technical Services | 95% | 95% | 95% | 95% | 95% |
| KPI021 | Corporate Services | Municipal Transformation and Institutional Development | 2.1 To provide an overarching framework for sustainable municipal performance improvement | Quarterly update of the Risk Register | Submission of a quarterly Updated Risk register to the Office of the Municipal Manager | HOD: Corporate Services | 4 | 1 | 1 | 1 | 1 |
| KPI022 | Office of the Municipal Manager | Municipal Transformation and Institutional Development | 2.1 To provide an overarching framework for sustainable municipal performance improvement | 4 Quarterly Risk assessments to monitor, assess and report on risks identified and reported | Number of Quarterly risk assessment reports submitted to Audit committee | Municipal Manager | 4 | 1 | 1 | 1 | 1 |
| KPI023 | Office of the Municipal Manager | Municipal Transformation and Institutional Development | 2.1 To provide an overarching framework for sustainable municipal performance improvement | Submit an Annual Risk Based Audit Plan to the Audit Committee 30 September | Number of Annual Risk Based Audit Plans submitted to the Audit Committee by 30 September | Municipal Manager | 1 | 1 | 0 | 0 | 0 |
| KPI024 | Office of the Municipal Manager | Municipal Transformation and Institutional Development | 2.1 To provide an overarching framework for sustainable municipal performance improvement | Compile a Risk-based Three Year strategic plan annually by 30 September | Submission of a Three Year Strategic plan to the Municipal Manager by 30 September | Municipal Manager | 1 | 1 | 0 | 0 | 0 |
| KPI025 | Office of the Municipal Manager | Municipal Transformation and Institutional Development | 2.1 To provide an overarching framework for sustainable municipal performance improvement | Annual review of Risk Register by 30 September | Number of Risk Registers submitted to Council by 30 September | Municipal Manager | 1 | 0 | 0 | 0 | 1 |
| KPI026 | Office of the Municipal Manager | Municipal Transformation and Institutional Development | 2.1 To provide an overarching framework for sustainable municipal performance improvement | Submission of the Mid-Year performance report (S.72) by 25 January | Number of Mid-year Performance Reports submitted to the Mayor by 25 January | Municipal Manager | 1 | 0 | 1 | 0 | 0 |
| KPI027 | Office of the Municipal Manager | Municipal Transformation and Institutional Development | 2.1 To provide an overarching framework for sustainable municipal performance improvement | Submit Quarterly (S.52) Reports to Council on the overall municipal performance within 30 days after each quarter (Evaluation of performance results against targets set and in terms of the Performance Framework.) | Number of Quarterly (S.52) reports submitted to council within 30 days after each quarter | Municipal Manager | 4 | 1 | 1 | 1 | 1 |
| KPI028 | Corporate Services | Municipal Transformation and Institutional Development | 2.2 To provide a framework for Municipal Transformation and Institution development | Submit the Workplace Skills Plan to LGSETA by 30 April | Number of Workplace Skills Plans submitted to LGSETA by 30 April | HOD: Corporate Services | 1 | 0 | 0 | 0 | 1 |

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| KPI029 | Corporate Services | Municipal Transformation and Institutional Development | 2.2 To provide a framework for Municipal Transformation and Institution development | Report annually on number of people from employment equity target groups employed in the three highest levels of management in compliance with a Municipality approved employment equity plan (NKPI Proxy - MFMA, Reg. S10(e)) by 30 June | Report on the number of people from employment equity target groups employed in the three highest levels of management submitted to the Office of the Municipal Manager by 30 June | HOD: Corporate Services | 1 | 0 | 0 | 0 | 1 |
| KPI030 | Corporate Services | Municipal Transformation and Institutional Development | 2.2 To provide a framework for Municipal Transformation and Institution development | 100% implementation of the Municipalities Workplace skills plan (NKPI Proxy - MFMA, Reg. S10(f)) | 100% of training opportunities executed annually based on the Workplace Skills Plan | HOD: Corporate Services | 100 | 100 | 100 | 100 | 100 |
| KPI031 | Community Development Services | Local Economic Development | 3.2 To initiate, lead and sustain an environment for job creation in the Nama Khoi Municipal Area | 1000 Job opportunities created annually through the Municipality local economic development initiatives including capital projects by 30 June (NKPI Proxy - MFMA, Reg. S10(d)) - (NT.GG6.12) | Number of job opportunities created by 30 June | HOD: Community Development Services | 1000 | 400 | 300 | 200 | 100 |
| KPI034 | Budget and Treasury | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Submit the Monthly Budget Statement (Sec 71 report) in accordance with the new municipal reporting regulations within 10 working days after each month | Number of Section 71 Monthly Budget statements submitted to National Treasury within 10 working days after each month | Chief Financial Officer | 12 | 3 | 3 | 3 | 3 |
| KPI035 | Budget and Treasury | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Submit Mid-year report (S72) to Council (via Municipal Manager) by 31st January | Number of S72 (mid-year) reports submitted to Council (via Municipal Manager) by 31st of January | Chief Financial Officer | 1 | 0 | 0 | 1 | 0 |
| KPI036 | Budget and Treasury | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Annual stock take (Inventory Count) by 30 June | Number of Annual Stock counts conducted by 30 June | Chief Financial Officer | 1 | 0 | 0 | 0 | 1 |
| KPI037 | Budget and Treasury | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Submit the annual verification report of moveable assets to the Auditor General by 30 June | Submission of the annual verification report of moveable assets to the Auditor General by the 30 June | Chief Financial Officer | 1 | 0 | 0 | 0 | 1 |
| KPI038 | Budget and Treasury | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Submit procurement plan by 31 August annually to the Municipal Manager | Number of Procurement Implementation plan submitted to the Municipal Manager by 31 August | Chief Financial Officer | 1 | 1 | 0 | 0 | 0 |
| KPI039 | Budget and Treasury | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Financial viability measured annually in terms of the Municipalitys ability to meet its collection rate as at 30 June 2020(Gross Debtors Closing Balance+Billed Revenue-Gross Debtors Opening Balance -Bad debts Written Off/Billed Revenue x 100)(NKPI Proxy - MFMA, Reg. S10(g)i) | % Collection rate measured annually as at 30 June 2020 | Chief Financial Officer | 95% | 0 | 95% | 0 | 0 |

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| KPI040 | Budget and Treasury | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Financial viability measured annually in terms of the available cash to cover fixed operating expenditure at 30 June 2020 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)).(NKPI Proxy - MFMA, Reg. S10(g)iii) | Cost coverage ratio measured annually as at 30 June 2020 | Chief Financial Officer | 1-3months | 0 | 1-3months | 0 | 0 |
| KPI041 | Budget and Treasury | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Financial viability measured annually in terms debt management as at 30 June 2020 (Overdraft + Current Finance Lease Obligation + Short Term Borrowings + Long Term borrowing) / (Total Operating Revenue - Operational Conditional Grants) x 100)).(NKPI Proxy - MFMA, Reg. S10(g)iii) | % Debt measured annually as at 30 June 2020 | Chief Financial Officer | 45% | 0 | 45% | 0 | 0 |
| KPI042 | Budget and Treasury | Local Economic Development | 3.3 To leverage municipal assets and the municipal procurement process with the view to stimulate redistribution and growth | Submit 4 Quarterly reports annually on the Implementation of the SCM Policy and Regulations within 10 days after each quarter to the Mayor | Number of Quarterly SCM Implementation reports submitted to the Mayor within 10 days after each quarter | Chief Financial Officer | 4 | 1 | 1 | 1 | 1 |
| KPI043 | Budget and Treasury | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Submit the Annual Financial Statements by 31 August to the Office of the Auditor-General | Number of Annual Financial Statements submitted to the Auditor General by 31 August | Chief Financial Officer | 1 | 1 | 0 | 0 | 0 |
| KPI044 | Budget and Treasury | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Submission of the Adjustment Budget to Council for approval by 28 February | Number of Adjustment Budgets submitted for approval to Council by 28 February | Chief Financial Officer | 1 | 0 | 0 | 1 | 0 |
| KPI045 | Community Development Services | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Expenditure on the approved Capital Budget for the (Community services) Department by 30 June | Percent of approved Capital Budget spent by 30 June (Community Services) | HOD: Community Development Services | 90% | 15% | 40% | 60% | 90% |
| KPI046 | Office of the Municipal Manager | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Review the Audit Committee charter annually by 30 September | Submission of a Reviewed Audit committee charter to Council by 30 September | Municipal Manager | 1 | 1 | 0 | 0 | 0 |
| KPI047 | Office of the Municipal Manager | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Annual Review the Internal Audit Charter by 30 September | Submission of a reviewed Internal Audit Charter to the Audit Committee by 30 September | Municipal Manager | 1 | 1 | 0 | 0 | 0 |
| KPI048 | Office of the Municipal Manager | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Submission of the MTREF (aligned to the IDP) to Council for approval by 31 May | Number of MTREF (BUDGET) submitted for approval to Council by 31 May | Municipal Manager | 1 | 0 | 0 | 0 | 1 |

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| KPI049 | Office of the Municipal Manager | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | 100% Expenditure on the approved Capital Budget for the Municipality by 30 June (NKPI - MFMA, Reg. S10(c)) | 100% of approved (Municipal wide) Capital Budget spent by 30 June | Municipal Manager | 100% | 20% | 50% | 80% | 100% |
| KPI050 | Office of the Municipal Manager | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | 100% Expenditure on the approved Municipal Operating Budget for the Municipality by 30 June | 100% Actual (Municipal wide) Operating Expenditure versus Budget - Year to Date (YTD) by 30 June | Municipal Manager | 100% | 20% | 50% | 80% | 100% |
| KPI051 | Office of the Municipal Manager | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Unqualified audit opinion issued annually by the Auditor-General (NT. GG3.1) | Number of Unqualified audit opinions (on AFS) raised by the Auditor General per annum | Municipal Manager | 1 | 0 | 0 | 1 | 0 |
| KPI052 | Technical Services | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | 90% Expenditure on the approved Capital Budget for the (Technical services) Department by 30 June | Percent of approved Capital Budget spent by 30 June (Technical Services) | HOD: Technical Services | 90% | 15% | 40% | 60% | 90% |
| KPI053 | Budget and Treasury | Municipal Financial Viability and Management | 4.1 Strategic and sustainable budgeting, revenue protection and debt control, grow and diversity revenue and value for money in expenditure through the integrated financial plan. | Review 16 Budget Related Policies by 31 May annually | Number of budget related policies reviewed by 31 May annually | Chief Financial Officer | 16 | 0 | 0 | 16 | 0 |
| KPI054 | Office of the Municipal Manager | Good Governance and Public Participation | 5.1 To ensure a clean audit report | Monitoring and oversight on Performance of the Municipality by MPAC by 31 March | Number of Oversight Reports in accordance with Circular 63 of the MFMA submitted to council by 31 March | Municipal Manager | 1 | 0 | 0 | 1 | 0 |
| KPI055 | Office of the Municipal Manager | Good Governance and Public Participation | 5.1 To ensure a clean audit report | Quarterly Risk Based Audit Plan Reports submitted to the Municipal Manager within 10 working days after each quarter | Number of Quarterly Risk Based Audit Plan Reports submitted to the Municipal Manager within 10 working days after each quarter | Municipal Manager | 4 | 1 | 1 | 1 | 1 |
| KPI056 | Community Development Services | Good Governance and Public Participation | 5.2 To institutionalize community-based planning at strategic and operational levels | Submit IDP Process Plan Annually to Council for approval by 31 August | Number of Annual IDP process plans submitted to Council by 31st of August | HOD: Community Development Services | 1 | 1 | 0 | 0 | 0 |
| KPI057 | Community Development Services | Good Governance and Public Participation | 5.2 To institutionalize community-based planning at strategic and operational levels | IDP Consultation meetings annually in each of the 9 wards of Nama Khoi (1 per Ward) | Number of IDP consultative community meetings held annually in the 9 wards of Nama Khoi | HOD: Community Development Services | 9 | 0 | 0 | 0 | 9 |
| KPI058 | Community Development Services | Good Governance and Public Participation | 5.2 To institutionalize community-based planning at strategic and operational levels | Submit reviewed Draft IDP annually to Council for approval by 31 March | Submission of the reviewed Draft IDP to Council for approval by 31 March annually | HOD: Community Development Services | 1 | 0 | 0 | 1 | 0 |
| KPI059 | Community Development Services | Good Governance and Public Participation | 5.2 To institutionalize community-based planning at strategic and operational levels | 1 IDP/Budget Steering Committee Meeting by 30 June | Number of IDP/Budget Steering Committee Meetings held annually by 30 June | HOD: Community Development Services | 1 | 0 | 0 | 0 | 1 |
| KPI060 | Community Development Services | Good Governance and Public Participation | 5.2 To institutionalize community-based planning at strategic and operational levels | Submit reviewed Final IDP annually to Council for approval by 30 June | Submission of the reviewed Final IDP to Council for approval by 30 June annually | HOD: Community Development Services | 1 | 0 | 0 | 0 | 1 |
| KPI061 | Office of the Municipal Manager | Good Governance and Public Participation | 5.2 To institutionalize community-based planning at strategic and operational levels | Submission of the annual Top Layer SDBIP to the Mayor for approval within 28 days after approval of budget | Number of annual Top Layer SDBIPs submitted to the Mayor within 28 days after approval of the budget. | Municipal Manager | 1 | 1 | 0 | 0 | 0 |

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| KPI062 | Office of the Municipal Manager | Good Governance and Public Participation | 5.3 To enhance the public profile, reputation and positioning of the Nama Khoi Municipality | 4 Senior managers (Section 54,56,57 employees) with Signed Performance Agreements by 31 July | Number of Performance agreements signed by Senior managers by 31 July | Municipal Manager | 4 | 4 | 0 | 0 | 0 |
| KPI063 | Office of the Municipal Manager | Good Governance and Public Participation | 5.3 To enhance the public profile, reputation and positioning of the Nama Khoi Municipality | Functional Performance Audit Committee sits at least twice per annum | Number of Performance Audit Committee meetings held as per the performance management policy | Municipal Manager | 2 | 1 | 0 | 1 | 0 |
| KPI064 | Office of the Municipal Manager | Good Governance and Public Participation | 5.3 To enhance the public profile, reputation and positioning of the Nama Khoi Municipality | Ensure that the audit committee sits at least 4 times a year as per legislation | Number of audit committee quarterly legislation meeting minutes submitted | Municipal Manager | 4 | 1 | 1 | 1 | 1 |
| KPI065 | Office of the Municipal Manager | Good Governance and Public Participation | 5.3 To enhance the public profile, reputation and positioning of the Nama Khoi Municipality | Compilation of an Annual Report of the Audit Committee by 31 January | Number of Annual reports tabled by the Audit Committee to council by 31 January | Municipal Manager | 1 | 0 | 0 | 1 | 0 |
| KPI066 | Office of the Municipal Manager | Good Governance and Public Participation | 5.3 To enhance the public profile, reputation and positioning of the Nama Khoi Municipality | Compile the Draft Annual Report for 2018/2019 and submit to Council by 31 January 2020 | Draft Annual Report for 2018/2019 submitted to Council by 31 January 2020 | Municipal Manager | 1 | 0 | 0 | 1 | 0 |
| KPI067 | Office of the Municipal Manager | Good Governance and Public Participation | 5.3 To enhance the public profile, reputation and positioning of the Nama Khoi Municipality | Compile the Final Annual Report for 2018/2019 and submit to Council by 31 March 2020 | Final Annual Report for 2018/2019 submitted to Council by 31 March 2020 | Municipal Manager | 1 | 0 | 0 | 1 | 0 |

| NC062 Nama Khoi - Supporting Table SA36 Detailed capital budget | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| Function | Project Description | Project Number | MTSF Service Outcome | Own Strategic Objectives | Asset Sub-Class | Ward Location | Current Year 2018/19 Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Parent municipality: | | | | | | | | | | |
| *List all capital projects grouped by Function* | | | | | | | | | | |
| Electricity | Capital:Infrastructure:New:Electrical Infrastructure:MV Networks | 86301 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | MV Networks | Ward 8 | – | 478 | 478 | – |
| Electricity | Capital:Infrastructure:New:Electrical Infrastructure:MV Networks | 86302 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | HV Substations | Ward 4 | 4,000 | 3,478 | 1,920 | 2,026 |
| Roads | Capital:Infrastructure:New:Roads Infrastructure:Roads | 86601 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Roads | Ward 5 | 3,902 | 4,561 | 2,934 | 2,610 |
| Water Distribution | Capital:Infrastructure:New:Water Supply Infrastructure:Boreholes | 86801 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Boreholes | Ward 8 | – | 348 | – | 6,957 |
| Water Distribution | Capital:Infrastructure:New:Water Supply Infrastructure:Distribution | 86802 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Distribution | Ward 8 | – | 1,848 | 1,848 | – |
| Administrative and Corporate Support | Capital:Non-Infrastructure:New:Furniture and Office Equipment | 26104 | *Responsive, accountable, effective and efficient local government* | To provide a framework for Municipal Transformation and Institution development | Furniture and Office Equipment | Whole of the Municipality | – | 150 | – | – |
| Sewerage | Capital:Infrastructure:New:Sanitation Infrastructure:Pump Station | 86902 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Pump Station | Ward 6 | – | 300 | – | – |
| Sewerage | Capital:Infrastructure:New:Sanitation Infrastructure:Pump Station | 86903 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Pump Station | Ward 4 | – | 150 | – | – |
| Sewerage | Capital:Infrastructure:New:Sanitation Infrastructure:Pump Station | 86904 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of | Pump Station | Ward 3 | – | 180 | – | – |

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|---|---|---|---|---|---|---|---|---|---|---|
| Information Technology | Capital:Non-infrastructure:New:Machinery and Equipment | 76802 | *Responsive, accountable, effective and efficient local government* | To provide a framework for Municipal Transformation and Institution development | Machinery and Equipment | Administrative or Head Office (Including Satellite Offices) | 170 | – | – | – |
| **Libraries and Archives** | **Capital:Non-infrastructure:New:Community Assets:Community Facilities:Libraries** | 82301 | *Responsive, accountable, effective and efficient local government* | To enhance the public profile, reputation and positioning of the Nama Khoi Municipality | Libraries | Administrative or Head Office (Including Satellite Offices) | 475 | – | – | – |
| Cemeteries, Funeral Parlours and Crematoriums | Capital:Non-infrastructure: New: Machinery and Equipment | 82401 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Machinery and Equipment | Whole of the Municipality | 120 | – | – | – |
| **Roads** | **Capital:Infrastructure:New:Roads Infrastructure:Road Furniture** | 86604 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | **Road Furniture** | **Ward 4** | **20** | – | – | – |
| Water Distribution | Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains | 86808 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Bulk Mains | Ward 8 | 2,250 | – | – | – |
| **Water Distribution** | **Capital:Infrastructure:New:Electrical Infrastructure:LV Networks** | 86809 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | LV Networks | Ward 8 | 3,194 | – | – | – |
| Water Distribution | Capital:Infrastructure:New:Water Supply Infrastructure:Distribution | 86810 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Distribution | Ward 8 | 7,942 | – | – | – |
| **Water Distribution** | **Capital:Infrastructure:New:Water Supply Infrastructure:Boreholes** | 86804 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Boreholes | Ward 8 | 3,194 | – | – | – |
| Sewerage | Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation | 86906 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Reticulation | Ward 6 | 8,232 | – | – | – |
| **Parent Capital expenditure** | | | | | | | **53,178** | **29,009** | **14,678** | **15,943** |

| | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | | | | Nama Khoi | | | | | | |
| Sewerage | Capital:Infrastructure:New:Sanitation Infrastructure:Waste Water Treatment Works | 86901 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Waste Water Treatment Works | Ward 9 | 5,000 | 11,522 | – | – |
| Storm Water Management | Capital:Infrastructure:New:Storm water Infrastructure:Storm water Conveyance | 86701 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Storm water Conveyance | Ward 5 | – | 998 | 978 | 870 |
| Water Storage | Capital:Infrastructure:New:Water Supply Infrastructure:Reservoirs | 86803 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Reservoirs | Ward 8 | – | 2,087 | 2,609 | – |
| Roads | Capital:Non-infrastructure:New:Machinery and Equipment | 86602 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Machinery and Equipment | Whole of the Municipality | – | 52 | – | – |
| Sewerage | Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation | 86905 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Reticulation | Ward 6 | – | 1,043 | 3,912 | 3,480 |
| Housing | Capital:Non-infrastructure:New:Other Assets:Housing:Social Housing | 32501 | *Responsive, accountable, effective and efficient local government* | To ensure sustainable delivery in respect of all services to all residents of Nama Khoi | Social Housing | Ward 4 | – | 1,120 | – | – |
| Corporate Wide Strategic Planning (IDPs, LEDs) | Capital:Non-infrastructure:New:Computer Equipment | 72401 | *Responsive, accountable, effective and efficient local government* | To institutionalise community-based planning at strategic and operational levels | Computer Equipment | Administrative or Head Office (Including Satellite Offices) | – | 45 | – | – |
| Corporate Wide Strategic Planning (IDPs, LEDs) | Capital:Non-infrastructure:New:Furniture and Office Equipment | 72402 | *Responsive, accountable, effective and efficient local government* | To institutionalise community-based planning at strategic and operational levels | Furniture and Office Equipment | Administrative or Head Office (Including Satellite Offices) | – | 48 | – | – |
| Administrative and Corporate Support | Capital:Non-infrastructure:New:Furniture and Office Equipment | 70101 | *Responsive, accountable, effective and efficient local government* | To provide a framework for Municipal Transformation and Institution development | Furniture and Office Equipment | Whole of the Municipality | . 1,470 | 500 | – | – |
| Mayor and Council | Capital:Non-infrastructure:New:Transport Assets | 70401 | *Responsive, accountable, effective and efficient local government* | To provide a framework for Municipal Transformation and Institution development | Transport Assets | Whole of the Municipality | 13,110 | – | – | – |
| Information Technology | Capital:Non-infrastructure:New:Computer Equipment | 76801 | *Responsive, accountable, effective and efficient local government* | To provide a framework for Municipal Transformation and Institution development | Computer Equipment | Whole of the Municipality | 100 | 100 | – | – |

## Nama Khoi Municipality Capital Budget

| NC062 Nama Khoi - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Vote Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Capital expenditure - Vote | | | | | | | | | | | |
| Multi-year expenditure *to be appropriated* | 2 | | | | | | | | | | |
| Vote 1 - Municipal Manager | | – | – | – | – | – | – | – | – | – | – |
| Vote 2 - Financial Services | | – | – | – | – | – | – | – | – | – | – |
| Vote 3 - Corporate Services | | – | – | – | – | – | – | – | – | – | – |
| Vote 4 - Community Services: Community Development | | – | – | – | – | – | – | – | – | – | – |
| Vote 5 - Community Services: Public Safety | | – | – | – | – | – | – | – | – | – | – |
| Vote 6 - Infrastructure, Engineering & Technical Services | | – | – | – | 14,384 | 28,714 | 28,714 | 28,714 | 22,537 | 12,758 | 6,961 |
| Capital multi-year expenditure sub-total | 7 | – | – | – | 14,384 | 28,714 | 28,714 | 28,714 | 22,537 | 12,758 | 6,961 |
| | | | | | | | | | | | |
| Single-year expenditure *to be appropriated* | 2 | | | | | | | | | | |
| Vote 1 - Municipal Manager | | – | 12 | – | – | 13,110 | 13,110 | 13,110 | 593 | – | – |
| Vote 2 - Financial Services | | – | – | – | – | – | – | – | – | – | – |
| Vote 3 - Corporate Services | | 826 | 1,155 | 121 | – | 1,740 | 1,740 | 1,740 | 250 | – | – |
| Vote 4 - Community Services: Community Development | | 2,156 | 117 | – | – | 595 | 595 | 595 | 1,120 | – | – |
| Vote 5 - Community Services: Public Safety | | – | – | – | – | – | – | – | – | – | – |
| Vote 6 - Infrastructure, Engineering & Technical Services | | 21,073 | 15,098 | 21,327 | 9,000 | 9,020 | 9,020 | 9,020 | 4,508 | 1,920 | 8,983 |
| Capital single-year expenditure sub-total | | 24,055 | 16,382 | 21,448 | 9,000 | 24,464 | 24,464 | 24,464 | 6,471 | 1,920 | 8,983 |
| Total Capital Expenditure - Vote | | 24,055 | 16,382 | 21,448 | 23,384 | 53,178 | 53,178 | 53,178 | 29,009 | 14,678 | 15,943 |
| | | | | | | | | | | | |
| Capital Expenditure - Functional | | | | | | | | | | | |
| *Governance and administration* | | 826 | 1,166 | 121 | – | 14,849 | 14,849 | 14,849 | 750 | – | – |
| Executive and council | | – | 12 | – | – | 13,110 | 13,110 | 13,110 | – | – | – |
| Finance and administration | | 826 | 1,155 | 121 | – | | 1,740 | 1,740 | 750 | – | – |

| | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | 1,740 | | | | | |
| Internal audit | | – | – | – | – | – | – | – | – | – | – |
| *Community and public safety* | | 2,156 | 117 | – | – | 595 | 595 | 595 | 1,120 | – | – |
| Community and social services | | – | 117 | – | – | 595 | 595 | 595 | – | – | – |
| Sport and recreation | | 2,156 | – | – | – | – | – | – | – | – | – |
| Public safety | | – | – | – | – | – | – | – | – | – | – |
| Housing | | – | – | – | – | – | – | – | 1,120 | – | – |
| Health | | – | – | – | – | – | – | – | – | – | – |
| *Economic and environmental services* | | 12,728 | 2,453 | – | 3,902 | 3,922 | 3,922 | 3,922 | 4,706 | 2,934 | 2,610 |
| Planning and development | | – | – | – | – | – | – | – | 93 | – | – |
| Road transport | | 12,728 | 2,453 | – | 3,902 | 3,922 | 3,922 | 3,922 | 4,613 | 2,934 | 2,610 |
| Environmental protection | | – | – | – | – | – | – | – | – | – | – |
| *Trading services* | | 8,345 | 12,645 | 21,327 | 19,482 | 33,812 | 33,812 | 33,812 | 22,433 | 11,744 | 13,333 |
| Energy sources | | 6,544 | 3,089 | 21,327 | 4,000 | 4,000 | 4,000 | 4,000 | 3,957 | 2,398 | 2,026 |
| Water management | | 1,253 | 84 | – | 7,250 | 16,580 | 16,580 | 16,580 | 4,283 | 4,457 | 6,957 |
| Waste water management | | 549 | 9,268 | – | 8,232 | 13,232 | 13,232 | 13,232 | 14,193 | 4,890 | 4,351 |
| Waste management | | – | 204 | – | – | – | – | – | – | – | – |
| *Other* | | – | – | – | – | – | – | – | – | – | – |
| Total Capital Expenditure - Functional | 3 | 24,055 | 16,382 | 21,448 | 23,384 | 53,178 | 53,178 | 53,178 | 29,009 | 14,678 | 15,943 |
| | | | | | | | | | | | |
| Funded by: | | | | | | | | | | | |
| National Government | | 21,350 | 14,787 | 21,327 | 23,384 | 37,714 | 37,714 | 37,714 | 27,483 | 14,678 | 15,943 |
| Provincial Government | | – | 117 | – | – | 475 | 475 | 475 | 52 | – | – |
| District Municipality | | – | 500 | – | – | – | – | – | – | – | – |
| Other transfers and grants | | – | – | – | – | – | – | – | – | – | – |
| Transfers recognised - capital | 4 | 21,350 | 15,404 | 21,327 | 23,384 | 38,189 | 38,189 | 38,189 | 27,536 | 14,678 | 15,943 |
| Borrowing | 6 | – | – | – | – | 13,989 | 13,989 | 13,989 | – | – | – |
| Internally generated funds | | 2,705 | 978 | 121 | – | 1,000 | 1,000 | 1,000 | 1,473 | – | – |
| Total Capital Funding | 7 | 24,055 | 16,382 | 21,448 | 23,384 | 53,178 | 53,178 | 53,178 | 29,009 | 14,678 | 15,943 |

NC062 Nama Khoi - Supporting Table SA30 Budgeted monthly cash flow

| MONTHLY CASH FLOWS | Budget Year 2019/20 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Cash Receipts By Source | | | | | | | | | | | | | | | |
| Property rates | 3,622 | 3,622 | 3,622 | 3,622 | 3,622 | 3,622 | 3,622 | 3,622 | 3,622 | 3,622 | 3,622 | 3,623 | 43,470 | 46,590 | 49,928 |
| Service charges - electricity revenue | 7,064 | 7,064 | 7,064 | 7,064 | 7,064 | 7,064 | 7,064 | 7,064 | 7,064 | 7,064 | 7,064 | 7,064 | 84,774 | 89,860 | 95,252 |
| Service charges - water revenue | 2,723 | 2,723 | 2,723 | 2,723 | 2,723 | 2,723 | 2,723 | 2,723 | 2,723 | 2,723 | 2,723 | 2,723 | 32,678 | 34,639 | 36,717 |
| Service charges - sanitation revenue | 895 | 895 | 895 | 895 | 895 | 895 | 895 | 895 | 895 | 895 | 895 | 895 | 10,744 | 10,773 | 11,444 |
| Service charges - refuse revenue | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 1,076 | 12,911 | 13,685 | 14,506 |
| Rental of facilities and equipment | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 1,209 | 1,282 | 1,359 |
| Interest earned - external investments | 110 | 110 | 110 | 110 | 110 | 110 | 110 | 110 | 110 | 110 | 110 | 110 | 1,315 | 1,394 | 1,478 |
| Interest earned - outstanding debtors | 316 | 316 | 316 | 316 | 316 | 316 | 316 | 316 | 316 | 316 | 316 | 316 | 3,786 | 4,008 | 4,258 |
| Dividends received | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Fines, penalties and forfeits | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 127 | 135 | 143 |
| Licences and permits | 76 | 76 | 76 | 76 | 76 | 76 | 76 | 76 | 76 | 76 | 76 | 76 | 915 | 970 | 1,028 |
| Agency services | 61 | 61 | 61 | 61 | 61 | 61 | 61 | 61 | 61 | 61 | 61 | 61 | 735 | 779 | 826 |
| Transfer receipts - operational | 4,922 | 4,936 | 4,940 | 5,064 | 5,095 | 5,045 | 4,914 | 4,914 | 4,914 | 4,914 | 4,914 | 4,914 | 59,487 | 58,148 | 62,011 |
| Other revenue | 110 | 110 | 110 | 110 | 110 | 110 | 110 | 110 | 110 | 110 | 110 | 110 | 1,318 | 1,397 | 1,480 |
| Cash Receipts by Source | 21,087 | 21,101 | 21,105 | 21,229 | 21,260 | 21,210 | 21,079 | 21,079 | 21,079 | 21,079 | 21,079 | 21,079 | 253,469 | 263,660 | 280,430 |
| Other Cash Flows by Source | | | | | | | | | | | | | | | |
| Transfer receipts - capital | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all) | 2,005 | 2,005 | 2,005 | 2,005 | 2,005 | 2,005 | 2,005 | 2,005 | 2,005 | 2,005 | 2,005 | 2,005 | 24,057 | 14,678 | 15,943 |
| Proceeds on disposal of PPE | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Short term loans | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Borrowing long term/refinancing | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Increase (decrease) in consumer deposits | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 88 | 60 | 65 |
| Decrease (Increase) in non-current debtors | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Decrease (increase) other non-current receivables | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Decrease (increase) in non-current investments | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Total Cash Receipts by Source | 23,099 | 23,113 | 23,117 | 23,241 | 23,272 | 23,222 | 23,091 | 23,091 | 23,091 | 23,091 | 23,091 | 23,091 | 277,614 | 278,399 | 296,438 |

| | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Cash Payments by Type | | | | | | | | | | | | | | | |
| Employee related costs | 6,910 | 6,998 | 7,011 | 6,984 | 6,984 | 6,984 | 6,910 | 6,984 | 6,984 | 6,984 | 6,984 | 6,969 | 83,689 | 86,323 | 93,648 |
| Remuneration of councillors | 467 | 467 | 467 | 467 | 467 | 467 | 467 | 467 | 467 | 467 | 467 | 467 | 5,600 | 5,830 | 6,325 |
| Finance charges | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 2,238 | 1,897 | 1,783 |
| Bulk purchases - Electricity | 5,895 | 5,895 | 5,895 | 5,895 | 5,895 | 5,895 | 5,895 | 5,895 | 5,895 | 5,895 | 5,895 | 5,895 | 70,742 | 74,646 | 79,895 |
| Bulk purchases - Water & Sewer | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 30,296 | 32,529 | 36,398 |
| Other materials | 669 | 669 | 695 | 669 | 774 | 669 | 669 | 678 | 669 | 905 | 669 | 669 | 8,401 | 8,421 | 9,017 |
| Contracted services | 2,703 | 2,090 | 2,222 | 2,134 | 2,156 | 2,134 | 2,134 | 2,178 | 2,254 | 2,134 | 2,298 | 2,200 | 26,638 | 24,870 | 26,193 |
| Transfers and grants - other municipalities | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Transfers and grants - other | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Other expenditure | 2,124 | 2,124 | 2,146 | 2,124 | 2,146 | 2,124 | 2,124 | 2,151 | 2,124 | 2,124 | 2,124 | 2,124 | 25,561 | 26,226 | 28,118 |
| Cash Payments by Type | 21,479 | 20,954 | 21,146 | 20,985 | 21,133 | 20,985 | 20,910 | 21,063 | 21,105 | 21,221 | 21,149 | 21,035 | 253,165 | 260,742 | 281,377 |
| Other Cash Flows/Payments by Type | | | | | | | | | | | | | | | |
| Capital assets | 936 | 1,141 | 1,430 | 794 | 1,325 | 2,758 | 2,703 | 4,834 | 5,494 | 1,907 | 2,080 | 3,607 | 29,009 | 14,678 | 15,943 |
| Repayment of borrowing | 384 | 384 | 384 | 384 | 384 | 384 | 384 | 384 | 384 | 384 | 384 | 384 | 4,612 | 5,078 | 446 |
| Other Cash Flows/Payments | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Total Cash Payments by Type | 22,800 | 22,480 | 22,961 | 22,162 | 22,842 | 24,127 | 23,998 | 26,282 | 26,983 | 23,512 | 23,613 | 25,026 | 286,785 | 280,498 | 297,766 |
| NET INCREASE/(DECREASE) IN CASH HELD | 300 | 634 | 157 | 1,079 | 430 | (905) | (906) | (3,190) | (3,892) | (420) | (522) | (1,935) | (9,171) | (2,100) | (1,328) |
| Cash/cash equivalents at the month/year begin: | 12,615 | 12,914 | 13,548 | 13,705 | 14,784 | 15,214 | 14,309 | 13,403 | 10,212 | 6,321 | 5,900 | 5,378 | 12,615 | 3,444 | 1,344 |
| Cash/cash equivalents at the month/year end: | 12,914 | 13,548 | 13,705 | 14,784 | 15,214 | 14,309 | 13,403 | 10,212 | 6,321 | 5,900 | 5,378 | 3,444 | 3,444 | 1,344 | 16 |

NC062 Nama Khoi - Table A4 Budgeted Financial Performance (revenue and expenditure)

| Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Revenue By Source | | | | | | | | | | | |
| Property rates | 2 | 34,188 | 42,273 | 45,166 | 49,087 | 49,087 | 49,087 | 49,087 | 48,300 | 51,198 | 54,270 |
| Service charges - electricity revenue | 2 | 65,539 | 70,056 | 73,229 | 82,720 | 82,720 | 82,720 | 82,720 | 94,193 | 99,845 | 105,835 |
| Service charges - water revenue | 2 | 27,222 | 26,024 | 26,995 | 33,053 | 33,053 | 33,053 | 33,053 | 36,309 | 38,487 | 40,797 |
| Service charges - sanitation revenue | 2 | 9,935 | 10,018 | 10,585 | 11,005 | 11,262 | 11,262 | 11,262 | 11,938 | 12,654 | 13,413 |
| Service charges - refuse revenue | 2 | 10,844 | 11,813 | 12,468 | 13,532 | 13,533 | 13,533 | 13,533 | 14,345 | 15,206 | 16,118 |
| Rental of facilities and equipment | | 1,812 | 2,705 | 2,688 | 1,268 | 1,268 | 1,268 | 1,268 | 1,344 | 1,424 | 1,510 |
| Interest earned - external investments | | 1,785 | 1,107 | 1,328 | 2,184 | 1,241 | 1,241 | 1,241 | 1,315 | 1,394 | 1,478 |
| Interest earned - outstanding debtors | | 5,323 | 6,613 | 8,422 | 1,903 | 6,984 | 6,984 | 6,984 | 7,403 | 7,847 | 8,318 |
| Dividends received | | – | – | – | – | – | – | – | – | – | – |
| Fines, penalties and forfeits | | 446 | 426 | 105 | 5,281 | 200 | 200 | 200 | 212 | 225 | 239 |
| Licences and permits | | 1,261 | 1,281 | 1,305 | 1,438 | 1,438 | 1,438 | 1,438 | 1,524 | 1,616 | 1,713 |
| Agency services | | 1,307 | 1,326 | 1,105 | 1,156 | 1,156 | 1,156 | 1,156 | 1,225 | 1,299 | 1,377 |
| Transfers and subsidies | | 49,559 | 43,140 | 44,766 | 47,927 | 47,927 | 47,927 | 47,927 | 60,008 | 58,148 | 62,011 |
| Other revenue | 2 | 4,221 | 1,090 | 2,232 | 1,083 | 2,072 | 2,072 | 2,072 | 2,196 | 2,328 | 2,467 |
| Gains on disposal of PPE | | 123 | – | – | 7,000 | 7,000 | 7,000 | 7,000 | – | – | – |
| Total Revenue (excluding capital transfers and contributions) | | 213,565 | 217,874 | 230,394 | 258,637 | 258,941 | 258,941 | 258,941 | 280,313 | 291,671 | 309,545 |
| Expenditure By Type | | | | | | | | | | | |
| Employee related costs | 2 | 77,439 | 79,844 | 79,994 | 87,600 | 88,796 | 88,796 | 88,796 | 95,623 | 101,046 | 107,765 |
| Remuneration of councillors | | 5,058 | 5,170 | 5,792 | 5,792 | 5,997 | 5,997 | 5,997 | 6,399 | 6,824 | 7,278 |
| Debt impairment | 3 | 9,377 | 28,397 | 25,303 | 19,066 | 19,092 | 19,092 | 19,092 | 19,601 | 18,700 | 17,619 |
| Depreciation & asset impairment | 2 | 42,777 | 41,150 | 36,096 | 40,787 | 39,706 | 39,706 | 39,706 | 39,425 | 38,494 | 32,472 |
| Finance charges | | 2,946 | 5,343 | 12,118 | 7,200 | 2,775 | 2,775 | 2,775 | 2,557 | 2,220 | 2,051 |
| Bulk purchases | 2 | 84,146 | 85,218 | 90,327 | 105,347 | 105,347 | 105,347 | 105,347 | 115,446 | 125,455 | 133,824 |
| Other materials | 8 | – | 6,909 | 7,692 | 8,584 | 8,390 | 8,390 | 8,390 | 9,599 | 9,857 | 10,376 |
| Contracted services | | 8,766 | 18,159 | 17,178 | 24,030 | 25,845 | 25,845 | 25,845 | 30,437 | 29,112 | 30,141 |
| Transfers and subsidies | | – | – | – | – | – | – | – | – | – | – |
| Other expenditure | 4, 5 | 27,940 | 24,647 | 31,803 | 26,553 | 27,799 | 27,799 | 27,799 | 29,206 | 30,699 | 32,357 |
| Loss on disposal of PPE | | – | 8,071 | 1 | – | – | – | – | – | – | – |
| Total Expenditure | | 258,448 | 302,907 | 306,304 | 324,960 | 323,746 | 323,746 | 323,746 | 348,293 | 362,407 | 373,883 |
| Surplus/(Deficit) | | (44,883) | (85,033) | (75,910) | (66,323) | (64,805) | (64,805) | (64,805) | (67,979) | (70,736) | (64,338) |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | | 15,339 | 13,327 | 24,821 | 23,384 | 38,189 | 38,189 | 38,189 | 27,536 | 14,678 | 15,943 |

| | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) | 6 | – | – | – | – | – | – | – | – | – | – |
| Transfers and subsidies - capital (in-kind - all) | | – | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit) after capital transfers & contributions** | | (29,544) | (71,706) | (51,088) | (42,939) | (26,616) | (26,616) | (26,616) | (40,444) | (56,057) | (48,395) |
| Taxation | | – | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit) after taxation** | | (29,544) | (71,706) | (51,088) | (42,939) | (26,616) | (26,616) | (26,616) | (40,444) | (56,057) | (48,395) |
| Attributable to minorities | | – | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit) attributable to municipality** | | (29,544) | (71,706) | (51,088) | (42,939) | (26,616) | (26,616) | (26,616) | (40,444) | (56,057) | (48,395) |
| Share of surplus/ (deficit) of associate | 7 | – | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit) for the year** | | (29,544) | (71,706) | (51,088) | (42,939) | (26,616) | (26,616) | (26,616) | (40,444) | (56,057) | (48,395) |